

# CEO Walsh: IndiGo Should Become Airline of Choice

**Our Bureau**

**New Delhi:** Willie Walsh, who took charge as CEO of IndiGo on Monday, told employees that the airline's greatest opportunities are still ahead and that it should become the airline of choice.

Walsh takes over following the resignation of former CEO Pieter Elbers after a December operational meltdown, which tarnished IndiGo's hard-earned reputation for punctuality as cancellations stranded tens of thousands of passengers and drew regulatory warnings over operational mismanagement. Addressing employees on his first day, Walsh said the airline is recognised across the global aviation industry not just for its size but also for its consistency, operational excellence and the trust it has earned from customers.

"What you have built at IndiGo is admired throughout our industry around the world," he said.

Walsh, who has previously led Aer Lingus and British Airways and helped build International Airlines Group, said building a successful airline is among the hardest things to do in business. "In the last 10 years alone, 408 airlines have failed. So what you have achieved is absolutely remarkable," he said, adding that success in aviation is earned without shortcuts.

Flagging supply chain constraints, evolving airspace challenges and changing global conditions as headwinds, Walsh said these do not alter IndiGo's direction. "If anything, they reinforce the qualities that have always defined IndiGo, our unwavering commitment to safety, operational excellence and delivering consistency to our customers," he said.

Walsh pointed to a growing international network and new aircraft joining the fleet as reasons for optimism. He said India is uniquely placed, given its fast-growing aviation market, rising aspirations and geographic position, to become a leading global aviation hub and that IndiGo is well-positioned to lead that future.

"Aircraft can be acquired, networks can be developed, technology can continually evolve. But the qualities that truly define a great airline, its reputation, the trust of its customers and the culture of its people, are built patiently over time," he said.

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# Macquarie in Advanced Talks to Buy Fourth Partner Energy

Likely to acquire 100% stake in renewables co at an enterprise value of \$2 b; existing investors include DEG, IFC, ADB, Norfund

**Reghu Balakrishnan**

**Mumbai:** Infrastructure investor Macquarie Asset Management is in advanced negotiations to acquire renewable energy platform Fourth Partner Energy for an enterprise value of about \$2 billion (\$19,006 crore), said people familiar with the matter. The deal is expected to peg the company's equity value at around \$1 billion, the people said.

Macquarie is likely to buy a 100% stake in Fourth Partner Energy from existing investors, including German development finance institution DEG, the World Bank's International Finance Corporation (IFC), Asian Development Bank (ADB), Norfund, TPG and British International Investment (formerly CDC Group).

Indian Oil Corporation was the other key contender in the race, the people said.

Fourth Partner Energy develops, owns and finances renewable energy assets for commercial and industrial (C&I) customers, enabling



businesses to transition to clean power through long-term energy solutions. The company has commissioned more than 3.6 GW renewable energy capacity across India and overseas, while more than 800 MW of wind-solar hybrid projects are under development. The company has also executed battery energy storage system (BESS) projects totalling more than 50 MW capacity and aims to expand its installed base to 9 GW by 2031. Some of its biggest clients include Meta, Walmart, Unilever, Hyundai, Tata Motors, ITC, Nestle, TCS, Wipro, UltraTech Cement, Skoda, and D-Mart.

Founders Saif Dhorajiwala and Vivek Subramanian currently own about a 4% stake, while funds collectively hold the remaining 96%. Norfund owns 35%, TPG Rise Fund 26%, IFC 17%, ADB 14%, and DEG has a 3% stake, according to Tracxn data.

Spokespeople at Fourth Partner, Norfund, DEG and BII declined to comment. TPG, IFC and ADB didn't respond to email queries.

In 2021, Norway-owned private equity fund Norfund invested \$100 million in Fourth Partner Energy to acquire a majority stake, while existing shareholder, The Rise Fund, TPG's global impact investing platform, infused \$25 million, adding to its \$70 million investment in 2018.

In 2024, a consortium comprising IFC, ADB and DEG invested \$275 million in Fourth Partner Energy.

**बैंक ऑफ बड़ौदा**  
**Bank of Baroda**

**JESSORE ROAD BRANCH**  
75, Sonal Plaza, Nager Bazar, Kolkata, West Bengal, Pin-700028.  
E-mail: JESSOR@bankofbaroda.bank.in

**E-AUCTION SALE NOTICE**

ANNEXURE-A  
**SALE NOTICE FOR SALE OF IMMOVABLE PROPERTIES**  
"APPENDIX- IV-A [See proviso to Rule 8 (6) & or 9(1) ]

E-Auction Sale Notice for Sale of Immovable Assets under the Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 read with proviso to Rule 8(6) & or 9(1) of the Security Interest (Enforcement) Rules, 2002.

Notice is hereby given to the public in general and in particular to the borrower(s), Mortgagor(s) and Guarantor(s) that the below described immovable property mortgaged/charged to the Secured Creditor, possession of which has been taken by the Authorized Officer of **Bank of Baroda**, Secured Creditor, will be sold on "As is where is", "As is what is" and "Whatever there is" basis for recovery of dues in below mentioned accounts. The details of Borrower/Mortgagor/Guarantor/Secured Asset/s/Dues/Reserve Price/e-Auction date & Time, EMD and Bid Increase Amount are mentioned below:

| Sr. Lot No. | Name & address of the Borrower/s / Mortgagor (s)                                                        | Detailed description of the immovable property with known encumbrances, if any                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Total Dues                                                                                                                                 | Date & Time of E-auction            | Reserve Price - EMD amount / Bid Increase Amount                                 | Status of Possession (Symbolic / Physical)                                     | Property Inspection date & Time                            |
|-------------|---------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------|------------------------------------------------------------|
| 1           | Mrs. Mithu Bhattacharjee and Partha Bhattacharjee<br>Address: 7/1 Babutala Road, Dumdum, Kolkata 700028 | All that piece and parcel of self-contained residential flat No. 11 on the 3rd floor, South West side measuring super built up area 750q. ft. of the multi storied building underneath of the proportionate share of land laying and situated at Mouza - Satgachi, J.L. No. 20, L.R. Dag No. - 1218 (P)/1096 corresponding E/P No. 18 & S.P. No. 27 within the local limits of South Dum Dum Municipality under Holding No. 18 (old) 30 (new), Hind Colony, P.S. - Dum Dum under North 24 Parganas, Deed No. 8799 of 2016. Butted and Bounded as follows: The entire property is butted and bounded by: North: C.S. Plot No. 1216 (P);, South: Colony Road, East: E.P. No. 17; Owner/ Mortgagor West: Hind Colony Road. | Rs. 19,48,391.32<br>(Rupees Nineteen Lacs forty-eight thousand three hundred ninety-one rupees and thirty two paise only) as on 01.08.2026 | 08.09.2026<br>Time 2.00pm to 6.00pm | Property<br>Rs. 21,60,000.00<br>-----<br>Rs. 2,16,000.00<br>-----<br>Rs 10,000/- | Physical<br><br>Concerned Officer- Mobile- 9199004556 (with prior appointment) | 02.09.2026<br>3:00pm-5:00pm<br><br>-----<br>-----<br>----- |

For detailed terms and conditions of sale, please refer/link to the websites link <https://www.bankofbaroda.bank.in/e-auction.htm> and online auction portal <https://baanknet.com> Also, prospective bidders may contact the authorized officer on Mobile: 9998/470332 / 7908837349  
Place: Kolkata  
Date: 05.08.2026

(Ritesh Kr Verma), Authorized Officer,  
Chief Manager, Bank of Baroda

**PUBLIC ANNOUNCEMENT**  
(Under section 102 of the Insolvency and Bankruptcy Code, 2016)  
**FOR THE ATTENTION OF THE CREDITORS OF MRS. ASIA BEGUM**  
(PERSONAL GUARANTOR OF GIRIBABA TRADELINK PRIVATE LIMITED)

**RELEVANT PARTICULARS**

|                                                                                                  |                                                                                                                                                           |
|--------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. Name of Personal Guarantor                                                                    | Mrs. Asia Begum                                                                                                                                           |
| 2. Address of the Personal Guarantor                                                             | F-80, Garden Reach Road, Kolkata-700024 and 83A/H5, Balgachia Road, Kolkata-700037                                                                        |
| 3. Name of the Corporate Debtor in which guarantee given                                         | GIRIBABA TRADELINK PRIVATE LIMITED                                                                                                                        |
| 4. Details of order admitting the application                                                    | Order dated 23.07.2026 passed by the Hon'ble National Company Law Tribunal, Kolkata Bench in C.P. (IB) No. 134/KB/2024. Order Copy received on 30.07.2026 |
| 5. Name and registration number of the insolvency professional acting as Resolution professional | Swati Singhania<br>IBBI Registration No.: IBBI/IPA-001/IP-P-01985/2020-2021/13214                                                                         |
| 6. Address and e-mail of the Resolution professional, as registered with the Board               | 1, Heysham Road, Kolkata-700020<br>Email: <a href="mailto:rp.asiabeegum@gmail.com">rp.asiabeegum@gmail.com</a>                                            |
| 7. Address and e-mail to be used for correspondence with the Resolution Professional             | 1, Heysham Road, Kolkata-700020<br>Email: <a href="mailto:rp.asiabeegum@gmail.com">rp.asiabeegum@gmail.com</a>                                            |
| 8. Last date for submission of claims                                                            | 27.08.2026                                                                                                                                                |
| 9. Relevant Forms for submission of claim                                                        | <a href="https://ibbi.gov.in/en/home/downloads">https://ibbi.gov.in/en/home/downloads</a>                                                                 |

Notice is hereby given on behalf of the Hon'ble National Company Law Tribunal, Kolkata Bench that the Hon'ble Bench has ordered the commencement of Insolvency Resolution process of **Mrs. Asia Begum** (Personal Guarantor of **GIRIBABA TRADELINK PRIVATE LIMITED**) vide order dated 23.07.2026 in I.A.(B) No. 1633/KB/2024 of C.P. (B) No. 134/KB/2024. Order copy Received on 30th July 2026. The creditors of Mrs. Asia Begum are hereby called upon to submit their claims with proof on or before 27.08.2026 to the resolution professional at the address mentioned against entry No. 7. The creditors shall submit their claims with proof by electronic means or by hand or register post or speed post or courier. Submission of false or misleading claims with proof shall attract penalties or imprisonment in accordance with the provision of the Insolvency and Bankruptcy Code, 2016 and any other applicable laws.

Swati Singhania  
Resolution Professional  
IP Reg. No.: IBBI/PA-001/IP-P-01985/2020-2021/13214  
AFA Valid Till: 30/06/2027

Date: 04.08.2026  
Place: Kolkata

## Bharti Airtel Q1 Net Profit Soars 35%

**Strong Network**  
Q4FY26 Report Card

Average revenue per user:  
**Up 2.72% QoQ to ₹264**

Average data consumption per user per month:  
**Up 9.3% QoQ to 34.4 GB**

Postpaid user base (Inc IoT/M2M subscribers):  
**Up 6.4% QoQ to 112.77 m**

4G/5G Users:  
**Up 1.7% QoQ to 301.77 m**

Mobile services customer base (India): Up 0.9% QoQ to **376.50 m**

**Our Bureau**

**New Delhi:** Bharti Airtel's consolidated net profit, excluding exceptional items, increased 35.45% year-on-year to ₹8,057.2 crore in the quarter to June, driven by record postpaid net additions and growing smartphone data customers.

Net profit went up 11.21% from ₹7,244.7 crore in the preceding March quarter. The Sunil-Mittal led telecom operator missed Bloomberg estimates, which pegged net profit at about ₹8,070.2 crore for the April-June period.

The telco's consolidated revenue, including the company's African business, increased 18.4% year-on-year to ₹58,539.1 crore, driven by strong performance across India and Africa operations. Consolidated net finance costs were ₹5,263.4 crore, up 4.54% from ₹5,034.8 crore in the March quarter.

"We delivered yet another quarter of strong performance, supported by the resilience of our diversified portfolio and sharp execution across businesses. Our balance sheet remains strong, reflecting disciplined capital allocation and focused investments to future-proof Airtel," Gopal Vittal, executive vice chairman, Bharti Airtel, said in a statement.

During the quarter, Bharti Airtel added a record one million net postpaid users, its highest ever in a quarter.

**INDIAN METALS & FERRO ALLOYS LIMITED**  
DRIVING SUSTAINABLE AND INCLUSIVE GROWTH FOR A DEVELOPED INDIA

**STATEMENT OF UNAUDITED STANDALONE AND CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER ENDED 30 JUNE 2026**

(₹ in Crore)

|                                                                                                                                                                    | Standalone             |                     |                        | Consolidated           |                     |                        |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------|------------------------|------------------------|---------------------|------------------------|
|                                                                                                                                                                    | Quarter ended          | Year ended          | Quarter ended          | Quarter ended          | Year ended          | Quarter ended          |
|                                                                                                                                                                    | 30-June-2026 Unaudited | 31-Mar-2026 Audited | 30-June-2025 Unaudited | 30-June-2026 Unaudited | 31-Mar-2026 Audited | 30-June-2025 Unaudited |
| 1 Total Income                                                                                                                                                     | 972.42                 | 2,893.05            | 662.68                 | 973.36                 | 2,891.78            | 663.53                 |
| 2 Net Profit/(Loss) for the period before tax                                                                                                                      | 256.82                 | 553.12              | 124.30                 | 258.31                 | 554.03              | 125.71                 |
| 3 Net Profit/(Loss) for the period after tax                                                                                                                       | 191.49                 | 424.36              | 91.48                  | 192.59                 | 424.72              | 92.54                  |
| 4 Total Comprehensive Income/(Expense) after tax [comprising Profit/(Loss) for the period/ year (after tax) and Other Comprehensive Income/ (Expense) (after tax)] | 181.37                 | 423.39              | 91.74                  | 182.47                 | 423.75              | 92.80                  |
| 5 Reserves (excluding revaluation reserve)                                                                                                                         |                        | 2,637.77            |                        |                        | 2,663.56            |                        |
| 6 Equity Share Capital                                                                                                                                             | 53.96                  | 53.96               | 53.96                  | 53.96                  | 53.96               | 53.96                  |
| 7 Earnings Per Share (EPS) of Rs. 10/- each (Not annualised, except for the year ended 31 March 2026)<br>-Basic (₹)<br>-Diluted (₹)                                | 35.49<br>35.49         | 78.65<br>78.65      | 16.96<br>16.96         | 35.65<br>35.65         | 78.64<br>78.64      | 17.10<br>17.10         |

**Notes:**  
(a) The above is an extract of the detailed format of Quarterly ended Financial results filed with Stock Exchanges under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as modified by circular No: CIR/CFD/FAC/62/2016 dated July 5, 2016. The full format of Quarterly ended Financial results are available on the websites of Stock Exchanges at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com) and also company's website at [www.imfa.in](http://www.imfa.in). The same can be accessed through the QR code given below.

Scan to view

Place : Bhubaneswar  
Date : 4 August 2026

Regd. Office: IMFA Building, Bomikhal, P.O. Rasulgah, Bhubaneswar - 751 010 (Odisha)  
Phone: +91 674 2610000, 2580100; Fax: +91 674 2580020; Email: [mail@imfa.in](mailto:mail@imfa.in); Website: [www.imfa.in](http://www.imfa.in)  
CIN: L27101OR1961PLC000428

By order of the Board  
For **INDIAN METALS & FERRO ALLOYS LTD**  
Sd/-  
Subhrakant Panda  
Managing Director  
(DIN - 00171845)

Q1 FY27 Revenue  
**₹960.45 Cr**  
49.71% YoY ↑

Volume (Ferro Chrome Production)  
**80,690 MT**  
22.39% YoY ↑

Long-term Credit Rating  
**AA (Stable)**  
by ICRA

**यमुना एक्सप्रेसवे औद्योगिक विकास प्राधिकरण**  
प्रथम तल, कॉमर्सियल कॉम्प्लेक्स, ओमेगा - 1 (पी - 2), ग्रेटर नोएडा  
Toll Free No. 18001808296, वेबसाइट : [www.yamunaexpresswayauthority.com](http://www.yamunaexpresswayauthority.com)  
पत्रांक: वाई.ई. / नियोजन / 164 / 2026  
Dated: 04.08.2026

**Request for Proposal (RFP)**  
**For Selection of Architectural Design Consultancy for YEIDA Central Office (Phase-II) and PMC Services for Phase-I & Phase - II for Yamuna Expressway Industrial Development Authority**

Detailed RFP document is available on the E-Procurement Portal of Government of UP [<https://etender.up.nic.in/>] from **05.08.2026**. The authority seeks Selection of Architectural Design Consultancy for YEIDA Central Office (Phase-II) and PMC Services for Phase-I & Phase-II for Yamuna Expressway Industrial Development Authority.

Interested Applicants are required to submit their proposal online on the E-procurement website on or before **01.09.2026, 1700 hrs (IST)**. In case of any queries, the Bidders are invited to contact on the following email id: [yeida.planning@gmail.com](mailto:yeida.planning@gmail.com).

**GM (Planning), YEIDA**

यमुना एक्सप्रेसवे औद्योगिक विकास प्राधिकरण के अधिसूचित क्षेत्र में प्राधिकरण द्वारा स्वीकृत मास्टर प्लान के अतिरिक्त प्लॉटिंग/हाउसिंग/कॉलोनी या किसी भी प्रकार का अन्य निर्माण पूरी तरह से अवैध है। सामान्यतः इस प्रकार की खरीद-फरोख्त से पूर्णतः सचेत रहे तथा कॉलोनाइज़र के ग्रामक विज्ञापनों से बचे। अधिक जानकारी के लिए प्राधिकरण की वेबसाइट [www.yamunaexpresswayauthority.com](http://www.yamunaexpresswayauthority.com) देखें।

**बैंक ऑफ इंडिया**  
**Bank of India BOI**  
Relationship Beyond Banking

**BANK OF INDIA**  
Howrah Zonal Office, Recovery Department,  
5, BTM Sarani, 4th Floor, Kolkata-700001, Ph-03322623528/3533

**Appendix-IV, Rule 8(1) POSSESSION NOTICE**  
(For Immovable Property)

Whereas, the undersigned being the authorized officer of the Bank of India under Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 and in exercise of powers conferred under Section 13(12) read with rule 3 of the Security Interest (Enforcement) Rules, 2002 issued a demand notice calling upon the borrower to repay the amount mentioned in the Notice within 60 days from the date of receipt of the said Notice.

The borrower having failed to repay the amount, Notice is hereby given to the borrower and the public in general that the undersigned has taken possession of the property described herein below in exercise of powers conferred on him under sub-section (4) of section 13 of Act read with rule 8 of the Security Interest Enforcement Rules, 2002 on the day mentioned below.

The borrower in particular and the public in general is hereby cautioned not to deal with property and any dealings with the property will be subject to the charge of the Bank of India for an amount mentioned hereunder and interest thereon.

The borrower's attention is invited to provisions of sub-section (8) of section 13 of the Act, in respect of time available, to redeem the secured assets.

Brief particulars of the secured property, borrower, Notice & dues etc.

| Branch / Name & Address of the Account / Borrowers / Guarantors                                                                                                | Description of the Immovable property                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Secured Debt / Amount Due             | Date of Demand Notice & Date of Symbolic Possession                          |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|------------------------------------------------------------------------------|
| Branch:- SALKIA<br>Name of the Borrower: M/s. Banku Behari Nag (Proprietor - Mr. Tapas Das) and<br>Name of the Guarantors: Mrs. Dipali Das & Mrs. Tapasi Banik | All that part and parcel of the property consisting of "Residential Property, situated at Mouza-Bhadrakali, J.L. No. 9, R.S. Dag No. 1023/4389, L.R. Dag No. 2134, R.S. Khatian No. 2186, L.R. Khatian No. 10771, 10778, 10815, Holding No. 105, M.K.T. Sarani, Shantinagar Street, P.O. Bhadrakali, P.S. - Uttarpara, under Uttarpara-Kolturna Municipality, Ward No. 11, District - Hooghly, Pin Code-712232, West Bengal. Boundaries of the Property: On the North by: By House of Gora chand Basak, On the South by: By Multi Storied Apartment (Previously property of Mohit Kumar Singh), On the East by: By Shantinagar Street, On the West by: By House of Sambhu Bhattacharya. | Rs.28,69,518.97 plus interest thereon | Date of Demand Notice: 26.09.2024<br>Date of Symbolic Possession: 01.08.2026 |

Place: Salkia  
Date: 01-08-2026

Sd/- Chief Manager & Authorized Officer  
Bank of India, Howrah Zone

**HINDUSTAN AERONAUTICS LIMITED**  
(A Govt. of India Enterprise)  
CIN: L35301KA1963GOI001622

Regd. Office: 15/1, Cubbon Road, Bengaluru-560001  
Tel.: 080-22320001 E-mail: [investors@hal-india.co.in](mailto:investors@hal-india.co.in)  
Website: [www.hal-india.co.in](http://www.hal-india.co.in)

**NOTICE OF THE 63<sup>RD</sup> ANNUAL GENERAL MEETING AND E-VOTING INFORMATION**

In compliance with the applicable provisions of Companies Act, 2013, Rules made thereunder and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with various Circulars issued by the Ministry of Corporate Affairs (MCA) and Securities and Exchange Board of India (SEBI) from time to time, (hereinafter collectively referred to as "Circulars"), **NOTICE** is hereby given that the 63rd Annual General Meeting (AGM) of the Company will be held on **Friday, August 28, 2026 at 03.30 P.M. (IST)** through Video Conferencing (VC)/ Other Audio Visual Means (OAVM) to transact the business set out in the Notice of the AGM ("Notice").

Though the Notice of the 63<sup>rd</sup> AGM and Annual Report 2025-26 have already been sent to all the members through electronic mode, whose e-mail IDs are registered with the Depository Participant(s), Members who require physical copy of the same, may forward their request by mentioning their DP ID and Client ID. Further, a letter providing the web-link for accessing the Annual Report along with the Notice, is also being sent to those members whose email address are not registered with the Depositories. Furthermore, these documents are also made available on the websites of the Company, Registrar to an Issue and Share Transfer Agent, KFin Technologies Limited ("the RTA") and Stock Exchanges, i.e. BSE Limited and National Stock Exchange of India Limited at [www.hal-india.co.in/investors](http://www.hal-india.co.in/investors), <https://evoting.kfintech.com>, [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com), respectively.

It may be noted that the activity of sending Notice of the AGM & Annual Report have already been completed on 04.08.2026.

**1. Manner of casting vote through e-voting:**

Pursuant to Section 108 of the Companies Act, 2013 read with applicable rules made thereunder and Regulation 44 of the SEBI (LODR) Regulations, 2015, members are provided with the facility to cast their vote by electronic means on all the resolutions set out in the Notice. In this connection, Members are hereby informed that:

- The business as set forth in the Notice of the AGM will be transacted through remote e-voting or e-voting at the AGM.
- Company has engaged KFin Technologies Ltd. ("Kfintech") as the Agency to provide e-voting facility.
- M/s. SNM & Associates, Company Secretaries, Bengaluru has been appointed as the Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.
- The remote e-voting period will commence on Monday, August 24, 2026 (9.00 A.M. IST) and ends on Thursday, August 27, 2026 (5.00 P.M. IST).
- A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date, i.e. Friday, August 21, 2026, will only be entitled to avail the facility of remote e-voting / voting in AGM.
- Any person who acquires shares of the Company and becomes member of the Company after the dispatch of Notice of the 63<sup>rd</sup> AGM and is holding shares as on the cut-off date i.e. August 21, 2026 may obtain the login ID and password by following the procedure as mentioned in the Notice for the AGM or send a request to [evoting@kfintech.com](mailto:evoting@kfintech.com) or [inward.ris@kfintech.com](mailto:inward.ris@kfintech.com)
- Remote e-voting will not be allowed beyond 5.00 P.M. (IST) on Thursday, August 27, 2026, and will be disabled by Kfintech thereafter.
- Members who could not cast their vote on the resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through the e-voting system during the AGM.
- The members who cast their votes by remote e-voting prior to the date of AGM may also attend the AGM but shall not be entitled to cast their votes again.
- For detailed instruction on e-voting, members may refer the instructions given in the Notice for 63<sup>rd</sup> AGM. However, in case of any queries / grievances, members may either refer the Help & Frequently Asked Questions (FAQs) available at <https://evoting.kfintech.com> or may contact representative of KFin Technologies Ltd, Mr. A. Mohan Kumar, Senior Manager at Toll free number 1800 309 4001 or at e-mail id: [inward.ris@kfintech.com](mailto:inward.ris@kfintech.com).

Since, now all the communications are being sent electronically, for uninterrupted receipt of such communications, members are requested to register/update their e-mail address and mobile number with their Depository Participants/ Depositories.

**2. Record Date for Final Dividend:**

Members may note that the Board of Directors at their meeting held on June 29, 2026 has recommended a final dividend of Rs. 10/- per equity share for approval of the members in the 63<sup>rd</sup> AGM. On approval, the same, will be paid within 30 days from the date of the AGM, to all the Members whose names appear in the Register of Members, as on the Record Date, i.e. Friday, August 14, 2026 through permissible modes.

**3. Tax on Dividend:**

- As mandated by the Income Tax Act, 2025 ("Act"), unless otherwise exempted, Tax Deducted at Source (TDS) at applicable rates, shall be deducted at the time of making payment of the dividend.
- Since the TDS / withholding tax rates are different for resident and non-resident Members, if there is a change in your residential status, as per the provisions of the Act, you are requested to get your residential status updated before Record Date in your demat account.
- In order to enable the Company to determine the appropriate TDS/ withholding tax rate applicability and to verify the documents and provide exemption, Members are requested to upload the requisite documents at <https://ris.kfintech.com/form15/default.aspx> on or before Record Date i.e. August 14, 2026. No communication on the tax determination / deduction shall be entertained thereafter.

By order of the Board of Directors  
For Hindustan Aeronautics Ltd.  
Sd/-  
(Shailesh Bansal)  
Company Secretary & Compliance Officer

Place: Bengaluru  
Date: 04.08.2026